

Consortium for a Healthier Miami-Dade

Strategic Plan 2019-2024



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Prepared by:

The Florida Department of Health in Miami-Dade County

Subject to approval by the Consortium for a Healthier Miami Dade Executive Board



Adopted 11-4-2019

Mission

To be a major catalyst for healthy living in Miami-Dade through the support and strengthening of sustainable policies, systems and environments.

Vision

“Healthy Environment, Healthy Lifestyles, Healthy Community”

Guiding Principles

1. Community engagement and empowerment
2. Partnership and collaboration
3. Inclusion and equity
4. Shared decision making and responsibility
5. Knowledge sharing and communication
6. Attention to the broader social determinants of health

Consortium and Committee Goals

Consortium Goals	Common Committee Goals
<ul style="list-style-type: none"> • Integrate planning and assessment to maximize partnerships • Increase the percentage of adults and children who are at a healthy weight. • Build and revitalize communities so people can live healthy lives • Increase access to resources that promote healthy behaviors. 	<ul style="list-style-type: none"> • Prevention through education and the support of policies, systems, and environmental changes that encourage healthy living • Reducing and eliminating health disparities among high-risk populations • Provision of educational forums, programs, and screenings • Collaboration and leveraging of resources • Implementation of evidence-based practices, community focused programs and services • Increasing access to health services, healthy foods, and environments

Consortium Framework

The Consortium uses a prevention-based community planning approach to improve health outcomes. During the first five years of its existence, the coalition implemented the Planned Approach to Community Health (PATCH), a community health planning model developed by the Centers for Disease Control and Prevention as an initial framework to build the coalition. The PATCH process helped the coalition learn to work collaboratively, collect and use local data, set health priorities and design and evaluate public health interventions.

Building upon the PATCH model, the Consortium conducts a series of periodic assessments using the Mobilizing for Action through Planning and Partnership (MAPP) framework to create a comprehensive picture of the community’s health, assets and needs. The coalition uses the MAPP framework to identify and prioritize community health needs and then aligns them with local, state, and national efforts to guide the work and strategic goals of the Consortium.

This Strategic Plan is an important milestone in an intensive and ongoing planning process for the Consortium. The Plan was developed based on a SWOT (Strengths, Weaknesses, Opportunities, and Threats) Analysis conducted with the Executive Board, the MAPP process, and the Community Health Improvement Plan (CHIP).

Health Priority Integration

The Consortium for a Healthier Miami-Dade, an initiative of the Florida Department of Health in Miami-Dade County, was established in 2003 in response to the increasing rates of chronic diseases within the community. The convergence of partners reflected a need for instituting a community-based planning approach to reduce chronic disease risk factors and improve community health. Today the Consortium has over 450 partners and seven committees that meet on a monthly and bi-monthly basis.

Consortium initiatives are guided by the goals and objectives established by Healthy People 2020, the Florida State Health Improvement Plan, and the Miami-Dade County Community Health Improvement Plan. The Consortium goals reflect an integration of these three plans and a dedication to implementing these plans at the local level.

The Consortium's seven committees are guided by the goals and objectives established in Healthy People 2020. All seven Consortium committees have adopted individual goals that further detail the Consortium's commitment to carrying out its goals. These individual goals will be the backbone of the Consortium's push to fulfill the national, state, and local health priorities that help ensure the health and well-being of every Miami-Dade County resident.



Strategic Priority Areas



Consortium Goals

Health Equity			
CHIP Goal	Consortium Goal	Consortium Objective	Consortium Strategies
Improve service linkage to encourage equity	Identify service gaps in the community that limit equity by using best practices to remove barriers.	By September 30, 2020, create committee work plans that incorporate social determinants of health (SDOH), health equity, and cultural competency components to assist with implementation of policy, systems and environmental changes in the community.	Best practices and model programs from the local, state, and national level will be identified for review and replication within the community.
Provide access to quality educational services	Collaborate with community partners at local, state, and national level to review equity and education.	By September 30, 2024, five new organizations will participate in the Consortium for a Healthier Miami-Dade that can provide successful examples of programs working to address SDOH within the community.	Recruit key partners to collaborate with the Consortium for a Healthier Miami-Dade.
Improve community involvement	Committees of the Consortium for a Healthier Miami-Dade will complete a SWOT analysis and use it as a foundation for direct interventions and strategies.	By September 30, 2021 a standardized process will be completed.	Create a standardized process for SWOT analysis being conducted and reviewed annually.
		By September 30, 2024 a SWOT analysis will be conducted and reviewed annually.	
Improve access to affordable and quality housing	Identify steps that the Consortium can take to engage the community.	By September 30, 2024 a minimum of two policy, system, or environmental changes will be in place to support shared use paths for all populations with considerations given for modes of transportation, mobility level, and age.	Implement strategies to engage the community in accessing affordable and quality housing, access to healthier foods, and shared use paths.

Access to Care			
CHIP Goal	Consortium Goal	Consortium Objective	Consortium Strategies
Use health information technology to improve the efficiency, effectiveness, and quality of patient care coordination, patient safety and health care outcomes.	Identify notification systems for providers and residents to utilize and report community concerns and comments.	By September 30, 2024, utilize a mechanism to obtain standardized data for chronic disease. This data will be used to support the Community Health Assessment and the development of the CHIP Indicators.	Encourage the use and implementation of technology aimed at improving access to care, patient safety, and health outcomes.
Integrate planning and assessment process to maximize partnerships and expertise of a community in accomplishing its goals.	Utilize MAPP process to assess, review and monitor the needs of the community and use it to implement evidence based interventions.	By September 30, 2020 identify activities, strategies, and outcome measures for all committee activities. Review annually.	Identify activities, strategies and outcome measures for all committee activities.
		By September 30, 2024, a local Community Themes and Strengths Assessment will be conducted to assess related health behaviors and health status at the zip code level. This will coincide with the five-year assessment cycle using the Mobilizing for Action through Planning and Partnerships process.	
Promote an efficient public health system for Miami-Dade County.	Utilize the Community Health Assessment (CHA) to direct the work of the committees, including evaluation and the Culture of Health Framework.	By September 30, 2024, coordinate with local educational institutions to collaboratively address identified training gaps using data from the needs assessment.	Consortium initiatives will reflect community needs as identified through data driven research.
Immigrant access to health care and community-based services.	Educate Consortium and Community Members about programs and services available.	By September 30, 2024 partner with a minimum of five local organizations that provide services to the immigrant population to provide education and information on available community services and resources.	Enact a standardized process for immigrant access to health care and community-based services.
Improve access to community services that promote improvement in social and mental health, opioid treatment and early linkage to address cognitive disorders.	Identify ways to increase awareness and local services that treat and serve mental health, opioid abuse and cognitive disorders in a culturally appropriate manner.	By September 30, 2024, identify the number of trained mental health providers in Miami-Dade County for both adults and children.	Implement partnerships that will facilitate policy, systems, and environmental changes in a way that supports improvement with social, mental

			health, and opioid abuse.
Increase awareness of Alzheimer’s and related dementias.	Support policy, systems, and environmental changes that address Alzheimer’s Disease and related dementias. (ADRD) and other cognitive disorders.	By September 30, 2024, influence partners in developing a minimum of two policies, systems, and environmental changes that will have a positive impact on the needs of older adults.	Support policy, systems, and environmental changes that address Alzheimer’s Disease and related dementias.

Chronic Disease			
CHIP Goal	Consortium Goal	Consortium Objective	Consortium Strategies
Reduce chronic disease morbidity and mortality.	Educate and raise awareness of the benefits of healthy lifestyles and health promoting environments.	By September 30, 2024, implement a minimum of three effective strategies for promoting clinical practice guidelines through partner networks.	Educate the community on healthy lifestyles and health promoting environments.
Increase access to resources that promote healthy behaviors including access to transportation, healthy food options and smoke and nicotine-free environments.	Increase adoption and implementation of policy, systems and environmental changes in creating healthy communities.	By September 30, 2024, expand opportunities to purchase healthy food for users of WIC and SNAP through the implementation of ten policy, systems, or environmental changes.	Support the adoption and implementation of policy, systems or environmental changes in creating healthy communities.
Increase the percentage of children and adults who are at a healthy weight.	Increase access to resources and information promoting the adoption of healthy lifestyles by Miami-Dade County residents.	By September 30, 2024 work with local stakeholders to identify three best practices that encourage connectivity to parks, public transportation systems, and walking paths.	Increase access to resources and information promoting the adoption of healthy lifestyles by Miami-Dade County residents.
Assure adequate public health funding to control infectious diseases, reduce premature morbidity and mortality due to	Collaborate with local partners to enhance and strengthen allocated resources for public health.	By September 30, 2024, clinical providers will be using certified electronic health records in accordance with criteria established by the Federal Office of National Coordination.	Collaborate with local partners to enhance and strengthen allocated resources for public health.

chronic diseases and improve the health status of residents and visitors.			
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Maternal Child Health			
CHIP Goal	Consortium Goal	Consortium Objective	Consortium Strategies
Reduce the rates of low birth weight babies born in Miami-Dade.	Identify available community resources and best practices to decrease the rate of low birth weight babies.	By September 30, 2024, reduce the infant mortality rate in Miami-Dade from 4.6 (2018) to 4.5 per 1000 live births.	Identify available community resources and best practices to decrease the rate of low birth weight babies.
Reduce maternal and infant morbidity and mortality.	Identify available community resources and best practices to decrease maternal infant morbidity and mortality.	By September 30, 2024, reduce the rate of maternal deaths per 100,000 live births in Miami-Dade from 12.9 (2018) to 11.5.	Identify available community resources and best practices to decrease maternal infant morbidity and mortality.
Increase trauma informed policies, systems, and environmental changes and support for programming.	Identify current policies and organizations responsible for establishing programming for trauma informed services.	By September 30, 2024, provide community resources to the public related to services available in the community that address mental health, opioid addiction, or childhood trauma.	Identify current policy and organizations responsible for establishing programming for trauma informed services.
Generational and family support in maternal child health.	Determine the Consortium for a Healthier Miami-Dade's role in providing familial and generational support.	By September 30, 2024 work to provide a minimum of two culturally competent educational materials to families including grandparents related to the benefits of breastfeeding, safe sleep practices, and other best practices that contribute to a reduction of infant mortality.	Determine the Consortium for a Healthier Miami-Dade's role in providing familial and generational support.

Injury, Safety, and Violence			
CHIP Goal	Consortium Goal	Consortium Objective	Consortium Strategies
Prevent and reduce illness, injury, and death related to environmental factors.	Support policy, systems, and environmental changes that prevent and reduce illness, injury, and death related	By September 30, 2024, annually ensure that 90% of illness and outbreaks associated with a regulated facility have an environmental assessment or	Support policy, systems, and environmental changes that prevent and reduce illness, injury, and

	to environmental factors.	inspection done within 48 hours of the initial outbreak report.	death related to environmental factors.
Build and revitalize communities so that people have access to safer and healthier neighborhoods	Identify and support strategies encouraging residents access to safer and healthier neighborhoods.	By September 30, 2024, assist in identifying at least three best practices that can be utilized at the local level to educate the community on the importance of the built environment and its linkage to health status.	Identify and support strategies that encourage community residents access to safer and healthier neighborhoods.
Minimize loss of life, illness, and injury from natural or man-made disasters.	Minimize loss of life, illness, and injury from natural or man-made disasters through collaboration, education, and training.	By September 30, 2024, increase the number of community sectors, in which partners participate in significant public health, medical, and mental or behavioral health-related emergency preparedness efforts or activities.	Minimize loss of life, illness, and injury from natural or man-made disasters through collaboration, education, and training.
Anti-Violence Initiatives/ Prevent and reduce unintentional and intentional injuries.	Support anti-violence evidence-based practices that prevent and reduce unintentional and intentional injuries.	By September 30, 2024, reduce the rate of deaths from all external causes, ages 0-14 among Miami-Dade resident children from 5.1 (2018) per 100,000 to 5.0 per 100,000.	Support anti-violence evidence-based practices that prevent and reduce unintentional and intentional injuries.

STD/Communicable Diseases/Emergent Threats			
CHIP Goal	Consortium Goal	Consortium Objective	Consortium Strategies
Prevent and control infectious diseases.	Prevent and control infectious diseases.	By September 30, 2024, undertake a social marketing campaign to provide information to the community on the types and purposes of vaccines.	Provide information on the prevention and control of infectious diseases.
Provide equal access to culturally competent care.	Support policy, systems, and environmental changes that promote equal access to culturally competent care.	By September 30, 2024, increase the number of community sectors, in which partners participate in significant public health, medical, mental or behavioral health-related emergency preparedness efforts or activities.	Support policy, systems, and environmental changes that promote equal access to culturally competent care.